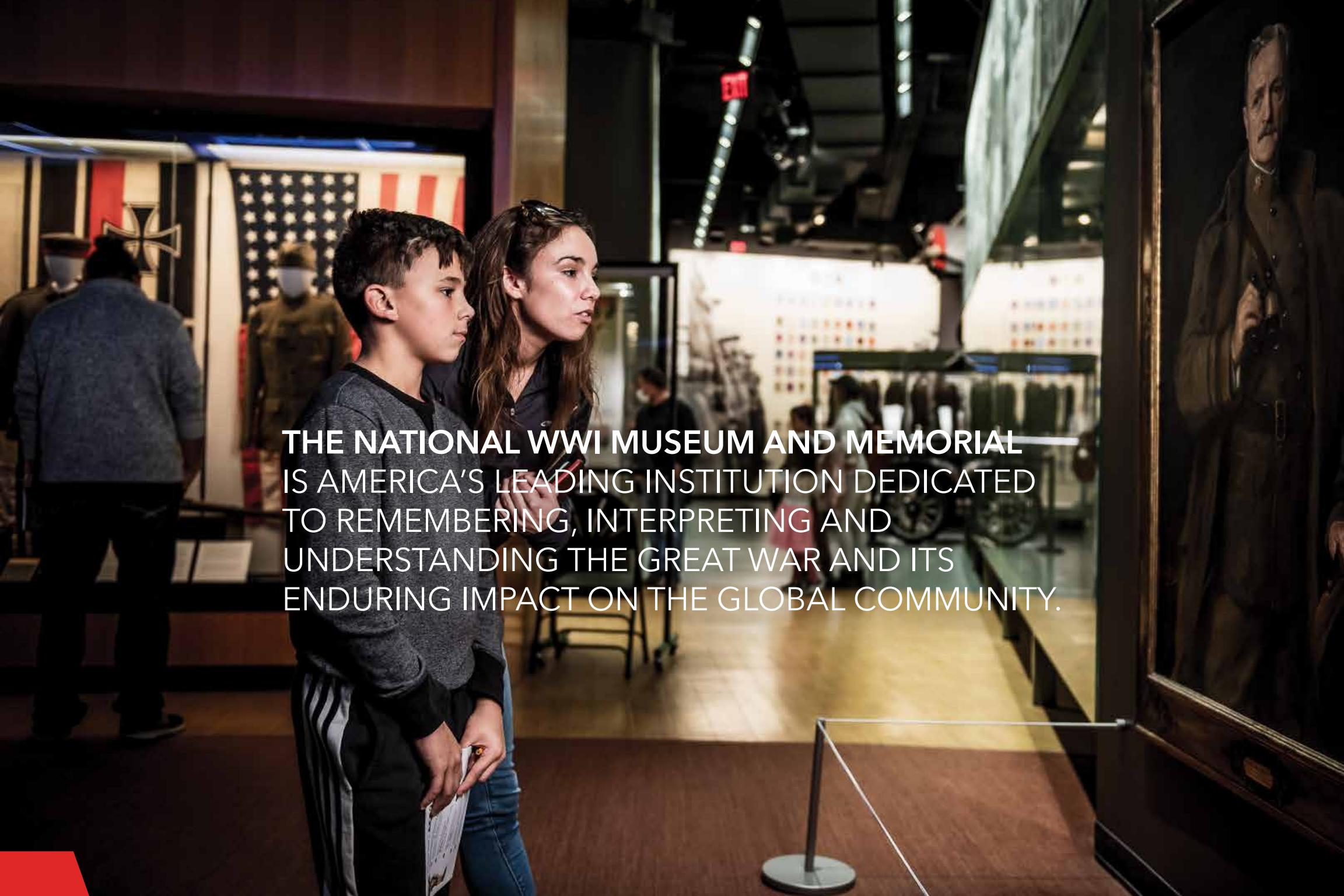




THE NATIONAL
WWI MUSEUM
AND MEMORIAL

2022 ANNUAL REPORT



A young boy and a young woman are standing in a museum gallery, looking at a large portrait of a man in a military uniform. The boy is on the left, wearing a grey sweater and black pants with white stripes. The woman is on the right, wearing a dark jacket and blue jeans. They are both looking intently at the portrait. The background shows other museum exhibits, including a large American flag and various artifacts. The lighting is warm and focused on the exhibits.

THE NATIONAL WWI MUSEUM AND MEMORIAL
IS AMERICA'S LEADING INSTITUTION DEDICATED
TO REMEMBERING, INTERPRETING AND
UNDERSTANDING THE GREAT WAR AND ITS
ENDURING IMPACT ON THE GLOBAL COMMUNITY.

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DEAR FRIENDS,

What a year. We are pleased to report that the Museum and Memorial remains strong, continues to recover from the pandemic, and through innovative work by our staff and volunteers, is fulfilling its mission in new and impactful ways.

In 2022 we kicked off the first of many capital improvements to the Museum and Memorial that will allow us to better share the enduring impact of WWI. The Lower Level was closed for the majority of the year and has since reopened to the public in 2023. Featuring the Bergman Family Gallery, the new Open Storage Center boasts a coastline of glass shelving that allows us to share over 1,500 objects otherwise unavailable for the public to view. But this is just the beginning. This fall, we'll start a series of updates lasting through 2025 to expand and refresh the Main Gallery, creating a richer and more immersive visitor experience for our guests.

We are excited for these renovations to be complete by 2026, in time to celebrate 100 years since President Calvin Coolidge dedicated what is now the National WWI Museum and Memorial.


Our 47 acres of outdoor space continues to serve as Kansas City's front porch. In May, the AVTT Traveling Vietnam Wall was welcomed back, kicking off a summer of visitors from near and far gathering on our grounds. In July, the Stars and Stripes Picnic partnered with RiverFest KC to welcome tens of thousands of people to the City of Kansas City's official fireworks and Independence Day Celebration. In August, Kansas City's Great Balloon Glow grew from 35,000 people in 2021 to over 50,000 in 2022. Our onsite audience is growing.

We also recognize the tremendous opportunity to reach global visitors through digital technologies. The Museum and Memorial's new website launched in early 2022 and by December had already seen impressive growth – a 74% increase in visitorship over 2022. Our online programming reached audiences from Canada to the United Kingdom, and the Philippines to South Africa. Our YouTube channel had an impressive 1.26 million views, 14% more than during the peak of the global pandemic in 2020.

There is much to be proud of at the Museum and Memorial, and we are endlessly grateful for the team of staff, volunteers and donors who make this important work possible. Your contributions and commitment to our shared mission are admirable and we feel privileged to be on this journey with you. As we look to the year ahead, we hope you feel the same pride.

Sincerely,

Matthew Naylor, Ph.D. | President and CEO



Marty Nevshemal | Board of Trustees Chair





HIGHLIGHTS

2022 MUSEUM AND MEMORIAL HIGHLIGHTS

Every year the Museum and Memorial touches millions of people across the globe – either welcoming them to the grounds of the Museum and Memorial, or engaging those who can't be here physically with our online platforms. A new website paved the way for stellar digital growth.

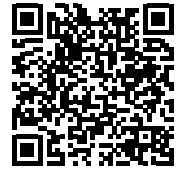
ACQUISITIONS

In 2022, the Museum and Memorial received **124 acquisitions** from generous donors, including:

- Over 700 items of historical militaria including various head gear, weapons, German Imperial porcelain, beer steins, medals, ribbons, prints and books dating from the late 19th to the early 20th Century.
- A collection of awards and decorations, as well as a writing desk, from the military service of Maurice Sarrail. Sarrail was a French general during WWI who commanded troops in the Ardennes, Verdun and Greece.
- Personal effects of Msgr. J.N. Connolly, a U.S. Army Chaplain in WWI. Connolly was said to have seen more military service than any other priest in the U.S.

MONOPOLY

The Museum and Memorial is not only in the middle of the gameboard of the new Kansas City Monopoly, but it also holds the **highly coveted spot of Boardwalk**. Pick up a game in the Museum Store and take in all that Kansas City has to offer.



BUY ONLINE

TRAVELING VIETNAM WALL

In May, the American Veterans Traveling Tribute (AVTT) Vietnam Wall returned to the Museum and Memorial. An 80 percent scale replica of the Vietnam Veterans Memorial in Washington, D.C., the wall measures nearly 400 feet long.

20k
VISITORS

447
VOLUNTEERS

2,140
HOURS

EDWARD JONES RESEARCH CENTER

Throughout the year, research requests about World War I are received by e-mail, postal mail and phone. Despite being closed to in-person inquiries during the year due to ongoing construction and upgrades to the Research Center, research continued behind the scenes.

?
1,324
RESEARCH INQUIRIES

YOUTUBE CHANNEL



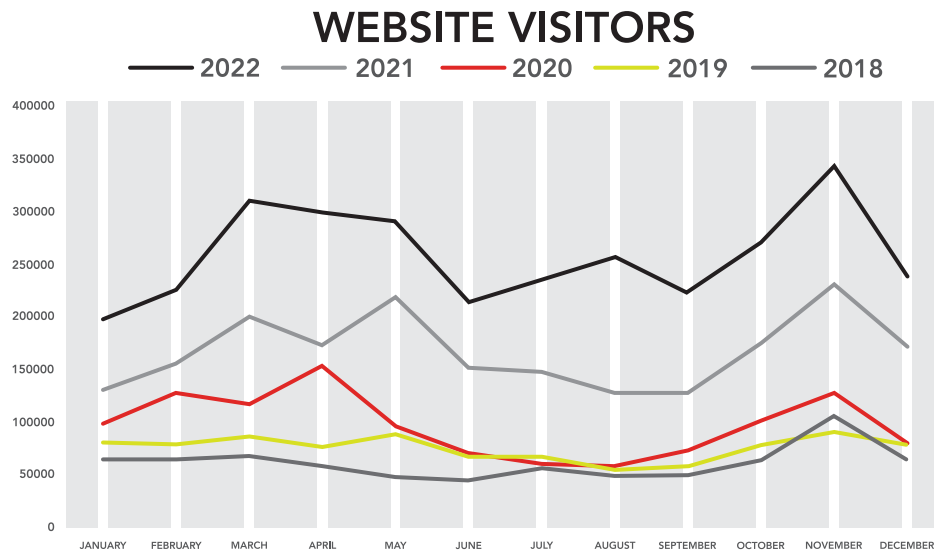
1.26 MILLION VIEWS

+14% IN MINUTES WATCHED OVER 2020

+19% INCREASE IN SUBSCRIBERS

WEBSITE

A new website was launched in March 2022 with the goal of creating a better user experience for visitors. The year ended strong with just over 3 million total visitors – **3,105,930, an increase of 54.6% over 2021.** This work was made possible by the investment of the Ewing Marion Kauffman Foundation and the Lilly Endowment.



SOCIAL MEDIA

9.2%

FACEBOOK
AUDIENCE
GROWTH

9.6%

INSTAGRAM
AUDIENCE
GROWTH

16,008,640

OVERALL IMPRESSIONS
ON ALL SOCIAL MEDIA

LOWER LEVEL UPDATES

Showcasing the world's most comprehensive collection

Thanks to the generous support of donors, construction began shortly after the start of 2022 on the new Bergman Family Gallery and Open Storage Center, featuring almost **800 feet of glass shelves** displaying items otherwise not available for the public to view.



Included in the upgrades were enhancements to the new R.A. Long Learning Center, Edward Jones Research Center and Ellis Gallery. A new sweeping staircase from the Main Level provides ease of access to the Lower Level. The entire Lower Level reopened to the public in late spring 2023.

MEDIA PLACEMENTS

The Museum and Memorial enjoyed robust coverage in 2022 and was mentioned or featured in **2,794 stories** in placements across the globe – a 24.5% increase over 2021.

PRESS COVERAGE IN:





COMMUNITY ENGAGEMENT

KANSAS CITY'S FRONT PORCH

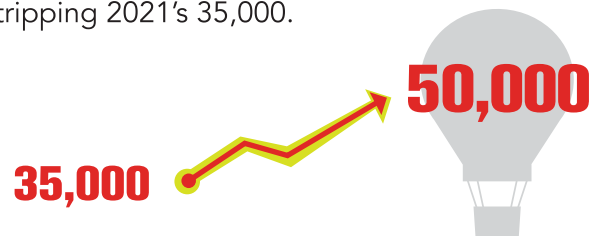
In 2022, the Museum and Memorial continued to show why it is Kansas City's front porch. Signature events returned bigger and better than ever thanks to Museum and Memorial staff, event vendors, community partners and the hundreds of thousands of people who gathered on the grounds – in rain and shine.

COMMEMORATIVE CEREMONIES

As a memorial to WWI fallen, Memorial Day Weekend has special significance – it is an opportunity each year to give honor and recognition to the individuals who sacrificed their lives while serving their country. No less important is Veterans Day and the surrounding weekend, when we pay tribute to military veterans. Each of these weekends featured **free admission** for current and retired servicemembers and **half-price admission** for the public, made possible by support from our donors.

KANSAS CITY'S GREAT BALLOON GLOW

"More is more" was the mantra during planning for this event: more hot air balloons, more food, more activities and (crucially) more restrooms. Grand Marquis dazzled with big brass energy while balloons lit up the night. Some **50,000 people attended** the Balloon Glow in 2022, outstripping 2021's 35,000.



9TH ANNUAL TAPS AT THE TOWER

For one week in June, people gathered at the base of the Liberty Memorial Tower each evening at sunset to witness Taps being played in a brief, moving ceremony.

STARS AND STRIPES PICNIC

Early in June 2022, KC RiverFest – a long-time Kansas City tradition – announced that it would be joining forces with the Museum and Memorial's Stars and Stripes Picnic in July to celebrate Independence Day. This brought the **official City of Kansas City fireworks display** to the Museum and Memorial, which will continue in future years.

NIGHT AT THE TOWER

A reimagined gala returned in-person to the Museum and Memorial, featuring innovative food and entertainment. Guests gave generously, adding to the night's luster. The Regnier Family were the Honorary Chairs. Christopher Beal and Tim Van Zandt and Loren and Tom Whittaker served as Event Chairs.

The Museum and Memorial embraced creative ways to serve the community, including:

- Blood drives in the Auditorium Lobby.
- Scout Day for scouts of all ages and organizations.
- A food donation drive in partnership with Harvesters.
- Events with Stand With Ukraine KC to support aid efforts in Ukraine.
- Citizenship ceremony at which 32 individuals became naturalized citizens.

EXHIBITIONS

SHOWCASING THE GREAT WAR

World-class exhibitions, that teach about the enduring impact of WWI and share lesser-known stories of the Great War, are one of the many reasons that visitors rank the National WWI Museum and Memorial the #1 destination in Kansas City on TripAdvisor and one of the top museums in the country.

New Special Exhibitions in 2022

BLACK CITIZENSHIP IN THE AGE OF JIM CROW

BLACK CITIZENSHIP IN THE AGE OF JIM CROW

This important exhibition highlighted the central role of African Americans in advocating for their rights following the end of the Civil War to the end of World War I, and was presented in collaboration with the New-York Historical Society.



CAPTURED

During four brutal years of the Great War, nearly 9 million people were held as prisoners of war at some point during the conflict. Captured delved into the stories of life behind the wire.

CAPTURED

Continued in 2022

EMPIRES AT WAR

An extraordinary collection of Austrian and Russian material culture.

SNAPSHOTS

Photos that capture the resilience of humanity in the midst of the horrors of war.

Highlight:

SAINT JAVELIN

March 2022 saw the rise on social media of Saint Javelin as a symbol for Ukrainian resistance to Russian invasion. On loan from the founder of the St. Javelin movement, Christian Borys, the painting was displayed with WWI-era prints to stimulate conversation about the role and use of faith and religion in war.



SENIOR CURATOR DORAN CART RETIRES AFTER 33 YEARS



Dr. Christopher Warren named Vice President of Collections and Senior Curator

Longtime Senior Curator Doran Cart retired at the end of 2022. Cart retired with the distinguished title Curator Emeritus to honor his more than 30 years of service. Under Cart's stewardship the collection grew to be the most comprehensive collection of WWI objects in the world while the Museum and Memorial grew into a critically acclaimed international destination.

Dr. Christopher Warren – Ph.D. in military and American history – served in the U.S. Air Force, then later served in senior roles at various large, complex museums and public history and academic institutions. Warren came to the Museum and Memorial in August 2022 after serving in senior curatorial leadership in the Smithsonian Institution. As the newly-minted Vice President of Collections and Senior Curator, he is charged with strengthening the Museum and Memorial's remarkable and carefully-built collection and resources, and further building partnerships.



Photographer and historian Michael St. Maur Sheil's vivid images of WWI battlefields are striking whether displayed in-person or digitally. His photographs explore the lasting impact of WWI in Europe, Africa and Asia across the fields, mountains, shores and towns where some of the fiercest fighting took place.

Looking Ahead in 2023:

FIGHTING WITH FAITH: A WWI POW CAMP OF PROPAGANDA

This online exhibition investigates the first mosque built on German soil, and how Germany and the Ottoman Empire fought for the minds of Muslim POWs.



ENTERTAINING THE TROOPS

Soldiers of all nations turned to a wide variety of entertainment to solve the problem of boredom and morale during WWI – whether they dined in the trenches or partied in Paris.

BESPOKE BODIES: THE DESIGN & CRAFT OF PROSTHETICS

The Museum and Memorial explores the past, present and future of prosthetic design with contemporary and historical artifacts from WWI to today. This exhibition is presented in collaboration with Design Museum Everywhere.

WAR REMAINS

"This is not a game. This is History." Debuting to sold-out crowds in 2021, War Remains returns for summer 2023. Live through the war to end all wars in this immersive VR experience.





GLOBAL EDUCATION INITIATIVE

The Museum and Memorial's online platforms engage learners from across the globe with a robust menu of onsite and online offerings – from in-person field trips to online exhibitions – to help students, educators and everyday learners discover more about the founding catastrophe of the 21st Century and how it still impacts their world today.

REACHING STUDENTS

Whether schools returned to in-person field trips or looked to continue their learning online, the Museum and Memorial was ready. **9,964 learners from 10 states** were welcomed onsite for field trips in 2022. Additionally, **1,855 learners from 18 states and Canada** were served by electronic field trips.

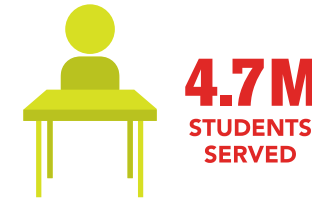
MIDDLE EAST TEACHER SEMINAR

From Alaska to Puerto Rico, **24 K-12 teachers** with a wide breadth of experience participated in a two-week educator seminar – the Middle East Summer Institute at the National WWI Museum and Memorial. The Summer Initiative was funded by the National Endowment of the Humanities.

"Disorienting in the best way possible. Every day I learned something that challenged my established worldview...The museum created and curated an experience that only an institution of this magnitude and prestige could." - NEH Middle East and WWI Fellow

SUPPORTING EDUCATORS

Over 4.7 million students were served from downloaded teacher resources. The most popular lesson download was "Changing Technology of WWI."



Over 1/3 of the 2.7 million users of the Museum and Memorial's website were age 24 and under.

More than seven times as many students visited our Museum and Memorial online than in-person. Accessing the Museum and Memorial is easy through Google Classroom or Nearpod applications.

ONLINE EXHIBITIONS

19 online exhibitions teach about the enduring impact of WWI, taking the Museum and Memorial to a global digital audience. Check them out for yourself!



PUBLIC PROGRAMS

WWI PROGRAMS

By collaborating with scholars, experts, artists and community partners, 2022 featured remarkable programming to help learners of all ages and around the world discover and understand the various dimensions of WWI and its enduring impact on the world.

ONSITE AND ONLINE PROGRAMS

The Museum and Memorial provided **132 programs onsite and online** with digital attendance of live events coming from Canada, United Kingdom, the Philippines, South Africa, Australia, Israel and Puerto Rico.

Public Program Topics Included:

- Science and Suffrage in WWI
- The History of Brunch
- War through Photography
- Ukrainian Independence
- Understanding Black Service in WWI
- WWI Changed US: Puerto Rico

Programming Partners Included:

- The Kinder Institute
- International Churchill Society
- Wichita Grand Opera
- In Flanders Fields Museum
- Command and General Staff College
- Greater Kansas City Black History Study Group

TOURS

Regular public tours resumed in September 2022 after almost two years of a hiatus due to COVID-19.

WWI SYMPOSIUM

Attendees from across the U.S. came to Kansas City to attend the Museum and Memorial's symposium, "Shifting Tides: Citizenship in a World of Conflict." The 2022 symposium examined – from the battlefield to the ballot box – the evolution of citizenship during World War I and its legacy through the century.

CIVIC ENGAGEMENT

The Museum and Memorial's education programs encouraged civic engagement, highlighting the contributions of veterans and encouraging learners of all ages to consider their own roles as citizens. Serving as a polling location for Kansas City, Missouri voters was just one example of being a space for Kansas Citizens to engage in the community and the cause of democracy.

In partnership with the U.S. Citizenship and Immigration Services, the Museum and Memorial also hosted a workshop for Adult Citizenship Education programs. The workshop culminated in a naturalization ceremony, where **32 individuals became naturalized** citizens of the United States of America.





SERVING OUR MISSION

The Museum and Memorial cannot operate without the hundreds of volunteers who generously give of their time. **538 volunteers contributed 57,045 hours** of service in 2022 – the equivalent of 27 full-time staff, valued at over \$1.5 million.

57,045 HOURS = \$1.5 MILLION



2022 ACE VOLUNTEERS

ACE VOLUNTEERS GIVE 500+ HOURS OF SERVICE EACH YEAR TO THE MUSEUM AND MEMORIAL. IN 2022, 25 ACE VOLUNTEERS GAVE 16,984 HOURS OF THEIR TIME.

ACE VOLUNTEERS

LINDA NICKISCH	1,178
PAUL FRANK	916
RICK ROTH	916
JIM TATE	915
BRUCE HUMPHRIES	886
DAVE KLOSE	837
CASEY KOTOWICZ	807
JERRY PHILLIPS	738
JERRY SCHMIDT	666
SUSAN PORTER	624
LE DENNISTON	623
CHARLIE VAN WAY III	620
DAVID HOLMQUIST	614
DAVE DAMICO	598
DENNIS CROSS	592
CARL MANNING	581
JOHN OCHSNER	577
KEITH BAUM	568
GARY JACKSON	567
JEB COY	560
CHARLIE WELLS	538
DAVID BABSON	537
GARY MAYDEN	522
MIKE MAASEN	504
CAMERON CLEMENTS	500

FINANCIALS

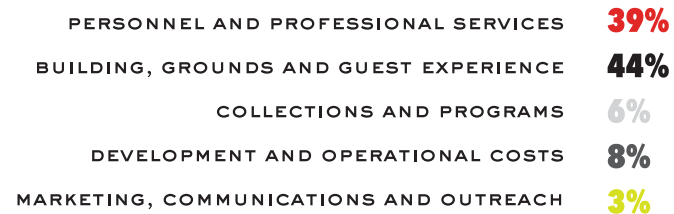
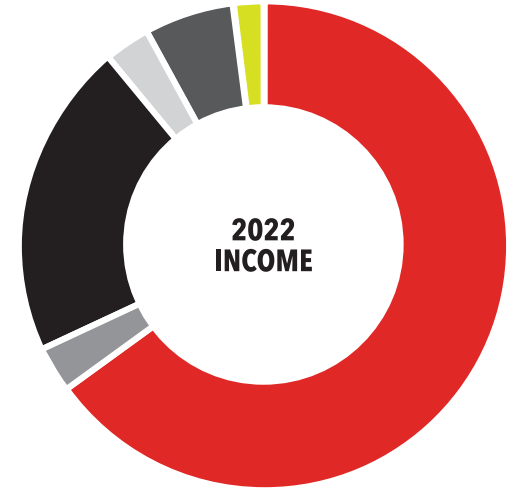
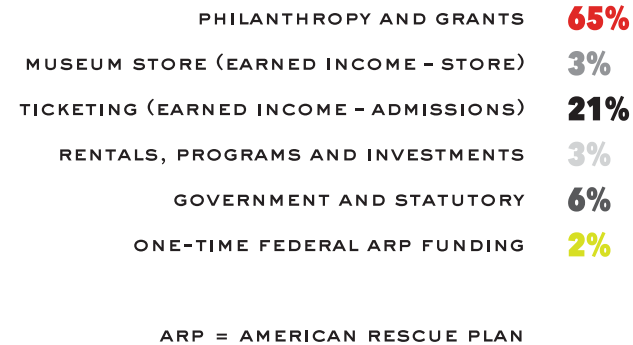
EXPAND AND REFRESH

In 2022 the Museum and Memorial broke ground on the first of many projects to refresh and expand the galleries and access to its collection. The renovations to the Lower Level, including the Bergman Family Gallery and the Open Storage Center, are just the first of many exciting projects that will help to create a richer and more immersive visitor experience. A broad constituency of donors has embraced these projects, and as such, the Museum and Memorial anticipates that the next few years will see a jump in donor revenue. In 2022, \$3.4 million was incurred in construction expenses, which were capitalized as improvements to the facility.

OUR PLEDGE TO YOU

We promise to use your gift as intended to further advance our mission of remembering, interpreting and understanding the Great War and its enduring impact.

For a copy of the audited financial statements or IRS Form 990, visit theworldwar.org/financials or contact us at accounting@theworldwar.org or 816.888.8100.



ADVANCING OUR MISSION

2022 MUSEUM AND MEMORIAL SUPPORTERS

The National WWI Museum and Memorial relies on the generosity of our donors to advance our mission of remembering, interpreting and understanding the Great War and its enduring impact on the global community. Gifts of all sizes are greatly appreciated and needed to support the work of the organization.

With no operating support from federal or state governments, the Museum and Memorial relies on members, supporters, and corporate and foundation partners to invest in our mission to make a difference. As a 501(c)3 charitable organization, contributions are fully deductible to the extent allowed by law.

FREEDOM (\$1,000,000+

The Sunderland Foundation

FLANDERS FIELDS (\$500,000-\$999,999)

Hall Family Foundation
Brad and Libby Bergman
RC Kemper Charitable Trust and
Foundation, UMB, N.A., Trustee

ARMISTICE (\$100,000-\$499,999)

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UMB Bank, N.A., Trustee
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Laura Lee Carkener Grace, in honor of
Doran Cart, Curator Emeritus
Friends of The River Kansas City
Estelle S. and Robert A. Long Ellis
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EXPEDITIONERS (\$25,000-\$49,999)

Jeff Anthony

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Mize and Bank of America, N.A.
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Noretta Willig
The Wilson Sexton Foundation
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Patricia and Thomas Wood III •
Jim Young III
LeAnn Zimmerman and John Dvora
Anonymous (3) •

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Chassie Abbott
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David and Alice Achtenberg •
Jeff Adamic
Ann AdamsTRUE
Chris and Michelle Adams •
Cynthia Adams
Jeffrey Adams and Paula Adams •
Mark Adams •
Milton and Mary Adams •
Nancy Adams •
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The Nelson-Atkins Museum of Art
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Sir Hew Strachan, Ph.D.
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Adjunct Associate Professor

Chad Williams, Ph.D.
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*All listings as of March 2023

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