The National WWI Museum and Memorial is America’s leading institution dedicated to remembering, interpreting and understanding the Great War and its enduring impact on the global community.
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2021 was an extraordinary year – one that highlighted innovation, perseverance and achievement – as our community rallied to support us. While the pandemic impacted our budget enormously, as it did for so many, we were able to move forward and have emerged stronger than ever.

The past year provided an opportunity to start new traditions and welcome people to our grounds for safe outdoor events like Kansas City’s Great Balloon Glow and the Stars and Stripes Picnic, while continuing established favorites like Taps at the Tower and our traditional Memorial Day and Veterans Day ceremonies. As the front porch of Kansas City, activating our grounds is a way to remove barriers and introduce ourselves in fun and engaging ways.

Meanwhile, attendance at the Museum and Memorial is recovering, and July 2021 was the highest monthly ticketed attendance in our history. In November 2021, our website welcomed more visitors per month than ever before.
We are proud that people are choosing us, and our growth is reflected in the data:

- In 2021, the Museum and Memorial received the most visitors to its website ever, beating 2020’s previous record for website users by 69.5%.
- Almost 135,000 people were welcomed to educational programs and community events, both onsite and online.
- All 50 states and the District of Columbia, plus 22 countries, published news articles about the work of the Museum and Memorial, ensuring that education about WWI and its enduring impact continues.
- Time individuals spent watching lectures and programs on our YouTube channel grew 38% over 2020 to 22,549,014 minutes.

This Museum and Memorial belongs not only to the people of Kansas City, but to all people around the world. Our work is to remember and learn about the enduring impact of the Great War. With global tensions on the rise and international order under threat as it was in the years leading to 1914, this work is needed more than ever.

Thank you for the many ways you support the National WWI Museum and Memorial. As we embrace new opportunities in the coming years, we are guided by the values of our forbearers in holding high the ideals of service, liberty and democracy. We are glad to count you among our dedicated advocates in this endeavor.

Sincerely,

MATTHEW NAYLOR, PH.D.,
PRESIDENT AND CEO

ELAINE DRODGE KOCH,
BOARD OF TRUSTEES CHAIR
Kansas City’s Front Porch

Community Engagement

In 2021, thousands gathered at the National WWI Museum and Memorial to celebrate and learn. The desire for safe, outdoor events in the midst of the COVID-19 pandemic created opportunities for increased and diverse use of the grounds, including new signature events like Kansas City’s Great Balloon Glow and the Stars and Stripes Picnic.

Commemorative Ceremonies

Each year Memorial Day Weekend is an opportunity to give special honor and recognition to the individuals who sacrificed their lives while serving their country. Later in the year, on Veterans Day, we pay tribute to those who served. For the Museum and Memorial, we also use these occasions as opportunities to engage the public in our mission by offering free admission for servicemembers and half-price admission for the public.

Stars and Stripes Picnic

Kansas City gathered to celebrate Independence Day at the first ever Stars and Stripes Picnic. Picnics, shopping and live music started the day, and the Navy Parachute Team “The Leap Frogs” parachuted into the event to kick off music and fireworks over the Memorial.

| Stars and Stripes Picnic | 50+ Local Vendors | 40,000 Guests | 20 Minutes of Fireworks |

[Image of the Navy Parachute Team at the Stars and Stripes Picnic]
NIGHT AT THE TOWER

In curated celebrations hosted across the country, Night at the Tower attendees gave over $500,000 to the Museum and Memorial. The Rowland Family were the Honorary Chairs and Radha and Ram Shankar and Holly and John Thomson served as Event Chairs.

GUESTS TOTALING 35,000 ATTENDED THE GREAT BALLOON GLOW

For eight consecutive years, the weeklong nightly event has brought out over 2,000 guests to hear Taps played at the base of the Liberty Memorial Tower. Weather forced the event indoors one evening and Taps was played from the poppy field.

On an ongoing basis, the Museum and Memorial looks for ways to partners with organizations and better serve the community.

- Hosted the Kansas City Repertory Theatre’s production of “Mary’s Wedding”
- Served as a polling location when other area businesses closed
- Held blood drives and COVID-19 vaccination clinics in the Auditorium Lobby

TAPS AT THE TOWER

2,000+ TAPS AT THE TOWER ATTENDEES

KANSAS CITY’S GREAT BALLOON GLOW

Kansas City’s Great Balloon Glow lit up the night as the North and Southeast Lawns of the Museum and Memorial Grounds hosted 13 balloons and 35,000 guests.

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Celebrating Achievements

2021 Museum and Memorial Highlights

In 2021, staff remained focused on mission-critical activities, adapting where necessary. Great strides were made in expanding our global reach.

VIP GUESTS
Special Guests Kevin Costner and Kansas City native Rob Riggle both visited the Museum and Memorial specifically to tour the world-class immersive virtual reality experience, War Remains.

“I never thought I could be overtaken by the immediacy and the reality this experience provides.”
- KEVIN COSTNER, actor, director and producer

The Museum and Memorial launched a collection of animated GIFs on GIPHY.com in 2021. With almost 450 GIFs, it is the largest WWI GIF collection in the world and has had over 130 million views.

ACQUISITIONS
In 2021, the Museum and Memorial had 188 acquisitions, which can each include a single object or thousands of individual items.

- A sculpture by Cyrus Dallin of Edgar Halyburton. Halyburton was one of the first American infantry men captured in the war. Dallin’s sculpture, “Captured but not Conquered,” was done to show the indomitable spirit of the U.S. in the war.
- 411 art prints transferred from the Spencer Museum of Art. The collection includes etchings, woodcuts, lithographs and photomechanical prints, and contains works by notable artists such as Guy Arnoux, Eduardo Garcia Benito, André Devambez, Jean-Louis Forain and Jean Veber.
GLOBAL AUDIENCES
Global audiences from 51 countries participated live in digital field trips and public programming.

SOCIAL MEDIA
Social media platforms Facebook, Twitter and Instagram continued to see a steady increase with Instagram leading the way:

- 19% increase in followers
- 102% increase in reach

YouTube: increase of 31% in views and 38% in watch time.

WEBSITE
The Museum and Memorial received the most visitors to its website ever, beating 2020’s previous record for website users by 69.5%.

A new website launched in early 2022 and will help the Museum and Memorial continue to grow its digital reach and engage a more global audience.

EDWARD JONES RESEARCH CENTER
Throughout the year, research requests about World War I are received by e-mail, postal mail and phone. The Research Center was open for in-person inquiries and research beginning in May, after a brief closure due to COVID-19.

1,239 RESEARCH INQUIRIES

MEDIA PLACEMENTS
The Museum and Memorial enjoyed robust coverage in 2021, and was mentioned or featured in 2,245 stories in placements across the globe. For the first time, the Museum and Memorial wrote two bylined pieces for national publications: The Washington Post, “It wouldn’t be Halloween without candy. We have World War I to thank for that.” and USA Today, “Lessons from the Christmas Truce of World War I are valuable today.”

PARTNERS
The Museum and Memorial collaborated with local, national and international organizations to highlight the First World War's enduring impact. On Veterans Day, a partnership with America250 resulted in the Salute to Service, an opportunity to highlight our nation’s servicemembers and pay homage to a WWI hero, Sgt. Henry Johnson. The Salute to Service image is a collage of thousands of veteran portraits from WWI to today.
Showcasing the Great War

Museum and Memorial Special Exhibitions

In addition to the permanent Main Gallery, seven special exhibitions were on display while an immersive virtual reality experience, War Remains, debuted at the beginning of 2021 to sold-out audiences.

EMPIRES AT WAR: AUSTRIA AND RUSSIA

Drawing from original objects recently added to the Museum and Memorial’s collection, Empires at War: Austria and Russia features an extraordinary collection of never-before-seen Austrian and Russian material culture – uniforms, equipment, flags, hats, helmets and more.

SNAPSHOTS

Snapshots showcased a careful selection of more than 100 images drawn from the unique and extensive Museum and Memorial collection that chronicle intimate experiences and transform our understanding of the Great War. These photos – many never seen in public – capture what was perhaps the last, or only, images recorded of many of their subjects. One brief moment, made lasting in history.

WAR REMAINS

Unlike anything you’ve encountered at a Museum (or elsewhere), War Remains transports viewers to the Western Front of the First World War with stunning visual effects, powerfully designed sound and a custom set that allows you to feel the trench and experience the vibration of the floor as explosions surround you.
WHY KEEP THAT?
Collecting, cataloging, conserving. The heart of a museum is its collection, but how do Museums make decisions and who gets to answer the question, “Why Keep That?” The exhibition follows the journey of a collection item from the moment it is donated to the Museum, to the decision-making and archival process of our collections staff.

100 YEARS OF COLLECTING - ART
A partner exhibition to 100 Years of Collecting, 100 Years of Collecting - Art examined striking works related to the First World War, including pieces from the U.S., Germany, France and the U.K.

VOTES & VOICES
The history of the women’s suffrage movement and its connections to the Great War is explored in Votes and Voices, largely from the perspectives of the women who fought for democracy at home and abroad.

SILK AND STEEL
As women’s roles shifted with the onset of war, so too did fashion. The basis for the American projects was the 2017 exhibition Mode & Femmes 14-18 organized by the Bibliothèque Forney, Paris, France. That exhibition, as well as the exhibition at Bard Graduate Center Gallery, was curated by Maude Bass-Krueger and Sophie Kurkdjian.

WHEN?
COMING IN 2022

BLACK CITIZENSHIP IN THE AGE OF JIM CROW May 2022. This exhibition has been organized by the New-York Historical Society.

CAPTURED Opening October 2022
Global Education Initiative

For the past decade, the Museum and Memorial has initiated a variety of strategies to open the availability of its rich collection and interpretation to a global audience through online platforms. When the pandemic hit, it was well prepared to pivot and expand its offerings to a global digital audience.

Public programs were onsite and online, broadening reach beyond the local community and reaching a more global audience. A diverse group of partners and a broad range of topics came together to create 114 public programs that helped tell the enduring impact of the Great War.

Range of Partners:
- Arlington National Cemetery partnered on a program for the 100 year anniversary of the Tomb of the Unknown Soldier
- Two daughters of WWI veterans celebrated National Medal of Honor Day
- Kevin Willmot, Academy Award Winning American film director and screenwriter, served on a speaker’s panel

Resources for educators, like the Online Collections Database, online exhibitions and educator resources, more than doubled during the two years of the pandemic.
PUBLIC PROGRAMS

114 PUBLIC PROGRAMS

NEARLY
135,000 ATTENDEES TO PUBLIC PROGRAMS AND COMMUNITY EVENTS
58% increase over 2020

22,549,014 MINUTES WATCHED ON YOUTUBE
38% increase over 2020

REACHING STUDENTS
Students were welcomed to the Museum and Memorial as onsite field trips returned in 2021. At the same time, electronic field trips continued with Museum and Memorial staff leading virtual visits for 116 groups comprising of 3,975 students from 23 states and 4 countries.

552% INCREASE IN ELECTRONIC FIELD TRIPS over 2020

“As I’m sure you know, times have been very hard for a lot of my kids and their families, and experiences like these really help them to stay engaged and excited about learning!”

- TEACHER, Barrington, IL

COLLECTIONS DATABASE

3,492 RECORDS ADDED TO THE ONLINE DATABASE

365,968 PAGE VIEWS

REACHED NEARLY 3.2 million students
via downloaded teacher resources.

FROM 158 COUNTRIES AND TERRITORIES
2021 ACE VOLUNTEERS

Ace volunteers give 500+ hours of service each year to the Museum and Memorial. In 2021, 30 Ace volunteers gave 20,760 hours of their time.

- Linda Nickisch - 1194
- Jim Tate - 1154
- Dave Klose - 1030
- Rick Roth - 983
- Bruce Humphries - 966
- Paul Frank - 867
- Jerry Schmidt - 756
- Gary Jackson - 753
- David Holmquist - 725
- Charlie Van Way III - 696
- Charlie Wells - 696
- Jerry Phillips - 679
- Susan Porter - 663
- David Babson - 651
- Kit Culver - 650
- John Ochsner - 635
- Casey Kotowicz - 628
- Ken Starkey - 602
- Jeb Coy - 592
- Keith Baum - 588
- Carl Manning - 555
- Jim Phelps - 546
- Dave Damico - 545
- Al Bolte - 541
- Le Denniston - 528
- Paul Reed - 517
- Jack Schrimsher - 513
- John Girando - 507
- Mike Maasen - 507
- Frank Albani - 503

Serving our Mission
Museum and Memorial Volunteers

555 volunteers contributed 57,026 hours of service in 2021 – the equivalent of almost $1.48 million in service and more than 27 full-time staff members.

"The Museum is a treasure of information, experience, opportunities for learning and teaching, and provides the chance for personal development in an area I have always wanted to explore - the history of the Great War."

- SUSAN PORTER, Volunteer since September 2019

663 volunteer hours in 2021
Managing Priorities

Financials

2021 INCOME

- Philanthropy and Grants •• 24%
- Museum Store (earned income – store) •• 4%
- Ticketing (earned income – admissions) •• 28%
- Rentals, programs and investments •• 5%
- Government and Statutory •• 5%
- One-time federal ARP funding •• 34%

ARP = American Rescue Plan

2021 EXPENSES

- Personnel and Professional Services •• 64%
- Building, Grounds and Guest Experience •• 15%
- Collections and Programs •• 4%
- Development and Operational Costs •• 11%
- Marketing, Communications and Outreach •• 6%

FINANCIAL RECOVERY

One-time federal ARP and CARES Act funding helped offset financial losses, which totaled in excess of $3 million, that the Museum and Memorial experienced due to the pandemic. Because of this, the Museum and Memorial was able to retain staff and remain focused on mission-critical activities, expanding its global reach even as in-person programming returned and grew. We remain thankful for the support extended through these difficult times.

OUR PLEDGE TO YOU

We promise to use your gift as intended to further advance our mission of remembering, interpreting and understanding the Great War and its enduring impact.

For a copy of the audited financial statement or IRS Form 990, visit theworldwar.org/financials or contact us at accounting@theworldwar.org or 816.888.8100.
Advancing Our Mission
2021 Museum and Memorial Supporters

The National WWI Museum and Memorial relies on the generosity of our donors to advance our mission of remembering, interpreting and understanding the Great War and its enduring impact on the global community. Gifts of all sizes are greatly appreciated and needed to support the work of the organization.

With no appropriations from federal or state governments funding, the Museum and Memorial relies on members, supporters, and corporate and foundation partners to invest in our mission to make a difference. As a 501(c)3 charitable organization, contributions are fully deductible to the extent allowed by law.

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