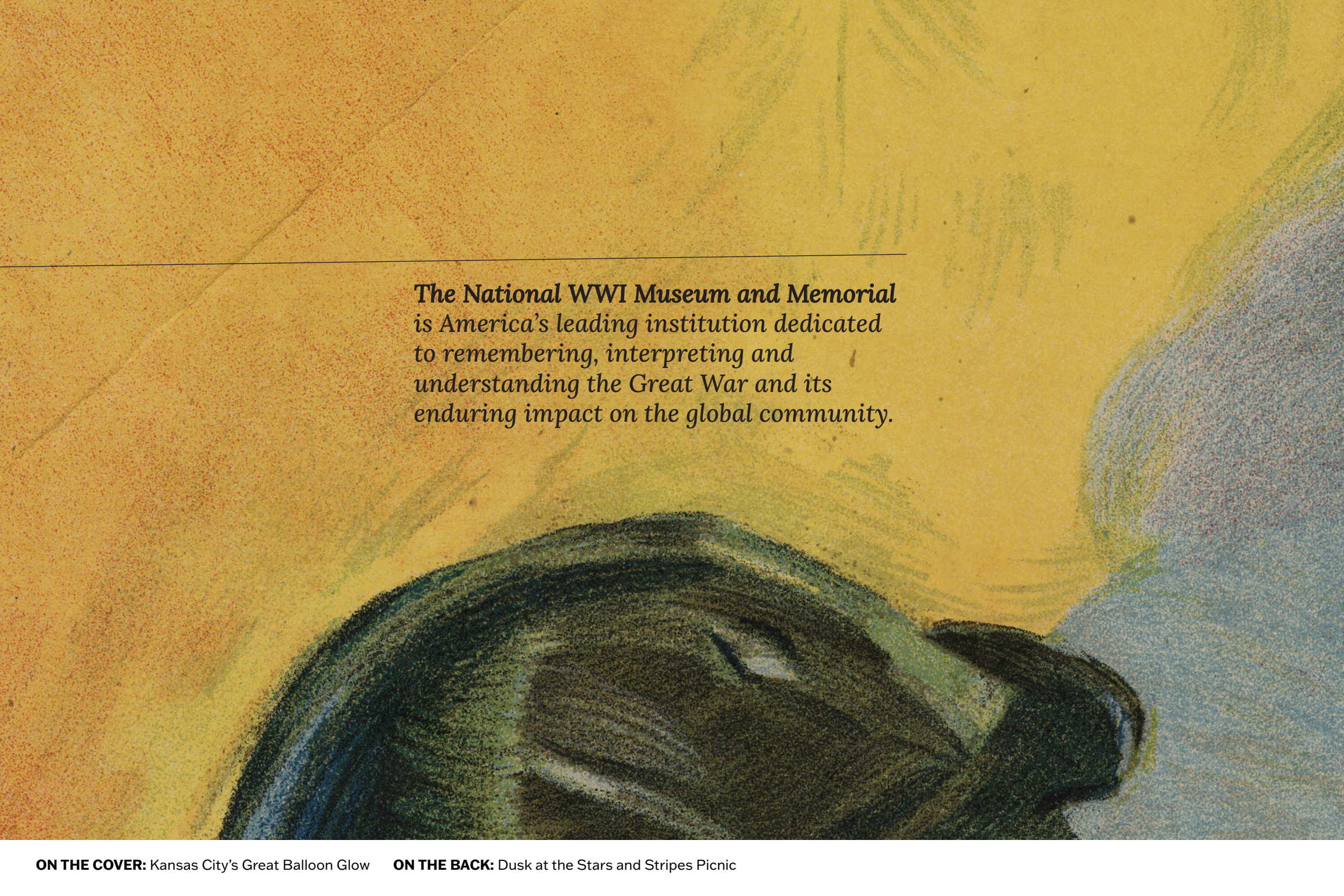




THE NATIONAL
WWI MUSEUM
AND MEMORIAL

2021 Annual Report



*The National WWI Museum and Memorial
is America's leading institution dedicated
to remembering, interpreting and
understanding the Great War and its
enduring impact on the global community.*



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Dear Friends,

2021 was an extraordinary year – one that highlighted innovation, perseverance and achievement – as our community rallied to support us. While the pandemic impacted our budget enormously, as it did for so many, we were able to move forward and have emerged stronger than ever.

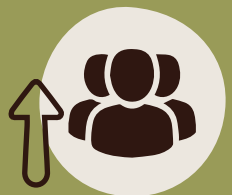
The past year provided an opportunity to start new traditions and welcome people to our grounds for safe outdoor events like *Kansas City's Great Balloon Glow* and the *Stars and Stripes Picnic*, while continuing established favorites like Taps at the Tower and our traditional Memorial Day and Veterans Day ceremonies. As the front porch of Kansas City, activating our grounds is a way to remove barriers and introduce ourselves in fun and engaging ways.

Meanwhile, attendance at the Museum and Memorial is recovering, and **July 2021 was the highest monthly ticketed attendance in our history**. In November 2021, our website welcomed more visitors per month than ever before.





WELCOMED NEARLY
135,000
PEOPLE TO
EDUCATIONAL PROGRAMS
(both onsite and online)



WEBSITE VISITORS **69%**
BEATING 2020'S
PREVIOUSLY HELD RECORD



NEWS ARTICLES
PUBLISHED IN ALL
50 STATES

We are proud that people are choosing us, and our growth is reflected in the data:

- In 2021, the Museum and Memorial received the most visitors to its website ever, beating 2020's previous record for website users by 69.5%.
- Almost 135,000 people were welcomed to educational programs and community events, both onsite and online.
- All 50 states and the District of Columbia, plus 22 countries, published news articles about the work of the Museum and Memorial, ensuring that education about WWI and its enduring impact continues.
- Time individuals spent watching lectures and programs on our YouTube channel grew 38% over 2020 to 22,549,014 minutes.

This Museum and Memorial belongs not only to the people of Kansas City, but to all people around the world. Our work is to remember and learn about the enduring impact of the

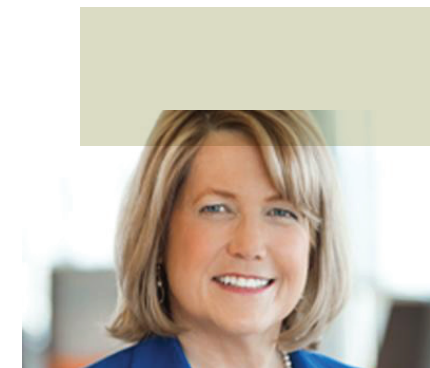
Great War. With global tensions on the rise and international order under threat as it was in the years leading to 1914, this work is needed more than ever.

Thank you for the many ways you support the National WWI Museum and Memorial. As we embrace new opportunities in the coming years, we are guided by the values of our forbearers in holding high the ideals of service, liberty and democracy. We are glad to count you among our dedicated advocates in this endeavor.

Sincerely,

MATTHEW NAYLOR, PH.D.,
PRESIDENT AND CEO

ELAINE DRODGE KOCH,
BOARD OF TRUSTEES CHAIR



Kansas City's Front Porch

Community Engagement

In 2021, thousands gathered at the National WWI Museum and Memorial to celebrate and learn. The desire for safe, outdoor events in the midst of the COVID-19 pandemic created opportunities for increased and diverse use of the grounds, including new signature events like Kansas City's Great Balloon Glow and the Stars and Stripes Picnic.



COMMEMORATIVE CEREMONIES

Each year Memorial Day Weekend is an opportunity to give special honor and recognition to the individuals who sacrificed their lives while serving their country. Later in the year, on Veterans Day, we pay tribute to those who served. For the Museum and Memorial, we also use these occasions as opportunities to engage the public in our mission by offering free admission for servicemembers and half-price admission for the public.



STARS AND STRIPES PICNIC

Kansas City gathered to celebrate Independence Day at the first ever Stars and Stripes Picnic. Picnics, shopping and live music started the day, and the Navy Parachute Team "The Leap Frogs" parachuted into the event to kick off music and fireworks over the Memorial.


50+
LOCAL VENDORS


40,000
GUESTS


20
MINUTES OF FIREWORKS



KANSAS CITY'S GREAT BALLOON GLOW

Kansas City's Great Balloon Glow lit up the night as the North and Southeast Lawns of the Museum and Memorial Grounds hosted 13 balloons and 35,000 guests.

GUESTS TOTALING

35,000

**ATTENDED
THE GREAT
BALLOON GLOW**

 **13**
**HOT AIR
BALLOONS**

NIGHT AT THE TOWER

In curated celebrations hosted across the country, Night at the Tower attendees gave over \$500,000 to the Museum and Memorial. The Rowland Family were the Honorary Chairs and Radha and Ram Shankar and Holly and John Thomson served as Event Chairs.




TAPS AT THE TOWER

For eight consecutive years, the weeklong nightly event has brought out over 2,000 guests to hear Taps played at the base of the Liberty Memorial Tower. Weather forced the event indoors one evening and Taps was played from the poppy field.

On an ongoing basis, the Museum and Memorial looks for ways to partners with organizations and better serve the community.

- Hosted the Kansas City Repertory Theatre's production of "Mary's Wedding"
- Served as a polling location when other area businesses closed
- Held blood drives and COVID-19 vaccination clinics in the Auditorium Lobby

 **2,000+**
**TAPS AT THE
TOWER ATTENDEES**

Celebrating Achievements

2021 Museum and Memorial Highlights

In 2021, staff remained focused on mission-critical activities, adapting where necessary. Great strides were made in expanding our global reach.



VIP GUESTS

Special Guests **Kevin Costner** and Kansas City native **Rob Riggle** both visited the Museum and Memorial specifically to tour the world-class immersive virtual reality experience, *War Remains*.

“

“I never thought I could be overtaken by the immediacy and the reality this experience provides.”

- **KEVIN COSTNER**, actor, director and producer

The Museum and Memorial launched a collection of animated GIFs on GIPHY.com in 2021. With almost **450 GIFs**, it is the largest WWI GIF collection in the world and has had over **130 million views**.



ACQUISITIONS

In 2021, the Museum and Memorial had **188 acquisitions**, which can each include a single object or thousands of individual items.

- A sculpture by Cyrus Dallin of Edgar Halyburton. Halyburton was one of the first American infantry men captured in the war. Dallin's sculpture, "Captured but not Conquered," was done to show the indomitable spirit of the U.S. in the war.
- 411 art prints transferred from the Spencer Museum of Art. The collection includes etchings, woodcuts, lithographs and photomechanical prints, and contains works by notable artists such as Guy Arnoux, Eduardo García Benito, André Devambes, Jean-Louis Forain and Jean Veber.

GLOBAL AUDIENCES

Global audiences from 51 countries participated live in digital field trips and public programming.



SOCIAL MEDIA

Social media platforms Facebook, Twitter and Instagram continued to see a steady increase with **Instagram** leading the way:

19% increase in followers, 102% increase in reach.



YouTube: increase of **31% in views** and **38% in watch time.**

MEDIA PLACEMENTS

The Museum and Memorial enjoyed robust coverage in 2021, and was mentioned or featured in **2,245 stories** in placements across the globe. For the first time, the Museum and Memorial wrote two bylined pieces for national publications: *The Washington Post*, “It wouldn’t be Halloween without candy. We have World War I to thank for that.” and *USA Today*, “Lessons from the Christmas Truce of World War I are valuable today.”



ALL 50

STATES AND THE DISTRICT OF COLUMBIA



22

COUNTRIES

WEBSITE

The Museum and Memorial **received the most visitors to its website ever**, beating 2020’s previous record for **website users by 69.5%**.



5,043,578

WEBSITE PAGES VIEWED (+69.5%)

2,389,939

SESSIONS (+70.25%)



A new website launched in early 2022 and will help the Museum and Memorial continue to grow its digital reach and engage a more global audience.

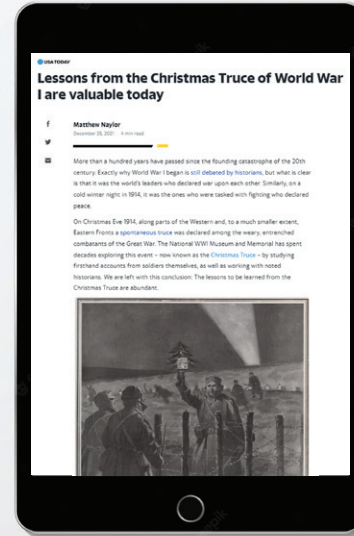
EDWARD JONES RESEARCH CENTER

Throughout the year, research requests about World War I are received by e-mail, postal mail and phone. The Research Center was open for in-person inquiries and research beginning in May, after a brief closure due to COVID-19.



1,239

RESEARCH INQUIRIES



PARTNERS

The Museum and Memorial collaborated with local, national and international organizations to highlight the First World War’s enduring impact. On Veterans Day, a partnership with America250 resulted in the **Salute to Service**, an opportunity to highlight our nation’s servicemembers and pay homage to a **WWI hero, Sgt. Henry Johnson**. The Salute to Service image is a collage of thousands of veteran portraits from WWI to today.

Showcasing the Great War

Museum and Memorial Special Exhibitions

In addition to the permanent Main Gallery, seven special exhibitions were on display while an immersive virtual reality experience, *War Remains*, debuted at the beginning of 2021 to sold-out audiences.

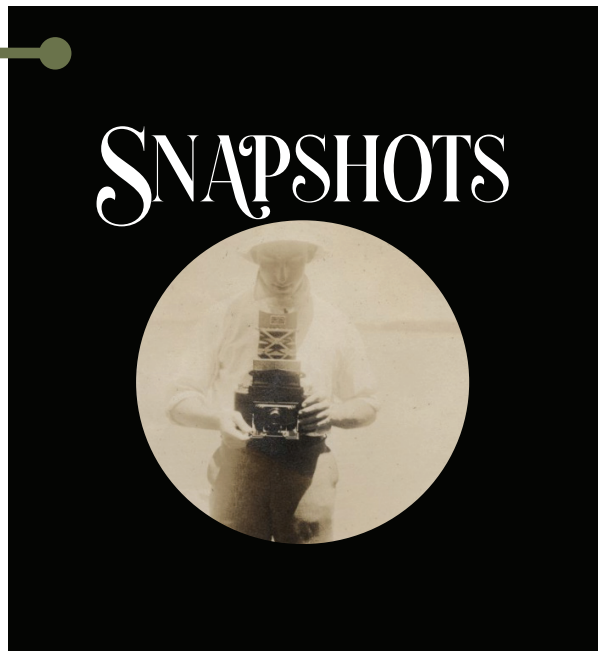


EMPIRES AT WAR: AUSTRIA AND RUSSIA

Drawing from original objects recently added to the Museum and Memorial's collection, *Empires at War: Austria and Russia* features an extraordinary collection of never-before-seen Austrian and Russian material culture – uniforms, equipment, flags, hats, helmets and more.

SNAPSHOTS

Snapshots showcased a careful selection of more than 100 images drawn from the unique and extensive Museum and Memorial collection that chronicle intimate experiences and transform our understanding of the Great War. These photos – many never seen in public – capture what was perhaps the last, or only, images recorded of many of their subjects. One brief moment, made lasting in history.



WAR REMAINS

Unlike anything you've encountered at a Museum (or elsewhere), *War Remains* transports viewers to the Western Front of the First World War with stunning visual effects, powerfully designed sound and a custom set that allows you to feel the trench and experience the vibration of the floor as explosions surround you.





SILK AND STEEL
FRENCH FASHION WOMEN AND WWI



100 YEARS OF COLLECTING

100 Years of Collecting provided a window to examine incredibly diverse objects and documents, as well as the opportunity to see how this monumental collection came to fruition 100 years ago.

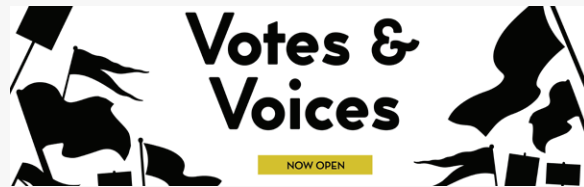
SILK AND STEEL

As women's roles shifted with the onset of war, so too did fashion. The basis for the American projects was the 2017 exhibition *Mode & Femmes 14-18* organized by the Bibliothèque Forney, Paris, France. That exhibition, as well as the exhibition at Bard Graduate Center Gallery, was curated by Maude Bass-Krueger and Sophie Kurkdjian.



100 YEARS OF COLLECTING - ART

A partner exhibition to *100 Years of Collecting*, *100 Years of Collecting - Art* examined striking works related to the First World War, including pieces from the U.S., Germany, France and the U.K.



VOTES & VOICES

The history of the women's suffrage movement and its connections to the Great War is explored in *Votes and Voices*, largely from the perspectives of the women who fought for democracy at home and abroad.

COMING IN 2022



BLACK CITIZENSHIP IN THE AGE OF JIM CROW

May 2022. This exhibition has been organized by the New-York Historical Society.

CAPTURED

Opening October 2022

Why Keep That?

Collecting Things of Lasting Significance

WHY KEEP THAT?

Collecting, cataloguing, conserving. The heart of a museum is its collection, but how do Museums make decisions and who gets to answer the question, "Why Keep That?" The exhibition follows the journey of a collection item from the moment it is donated to the Museum, to the decision-making and archival process of our collections staff.

Global Education Initiative

For the past decade, the Museum and Memorial has initiated a variety of strategies to open the availability of its rich collection and interpretation to a global audience through online platforms. When the pandemic hit, it was well prepared to pivot and expand its offerings to a global digital audience.



ONLINE EXHIBITIONS



How WWI Changed America resources

WERE VISITED BY LEARNERS

16,102 TIMES

increasing from 3,864 in 2020 and impacting



1,320,364
STUDENTS

Resources for educators, like the Online Collections Database, online exhibitions and educator resources, more than doubled during the two years of the pandemic.

How WWI Changed America, the online toolkit launched in 2020, has been deeply impactful to schools doing distance learning. This 2020 investment in teacher resources resulted in tremendous growth in 2021.



5,073,578
WEBSITE PAGEVIEWS
(44.52% INCREASE OVER 2019)

1,971,229
UNIQUE VISITORS
(69.51% INCREASE OVER 2019)

Public programs were onsite and online, broadening reach beyond the local community and reaching a more global audience. A diverse group of partners and a broad range of topics came together to create 114 public programs that helped tell the enduring impact of the Great War.

Range of Partners:

- Arlington National Cemetery partnered on a program for the 100 year anniversary of the Tomb of the Unknown Soldier
- Two daughters of WWI veterans celebrated National Medal of Honor Day
- Kevin Willmot, Academy Award Winning American film director and screenwriter, served on a speaker's panel

PUBLIC PROGRAMS



114 PUBLIC PROGRAMS



NEARLY

135,000

ATTENDEES TO PUBLIC PROGRAMS AND COMMUNITY EVENTS

58% increase over 2020



22,549,014

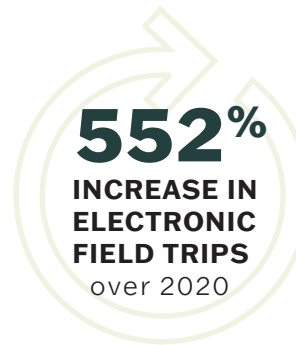
MINUTES WATCHED ON YOUTUBE

38% increase over 2020



REACHING STUDENTS

Students were welcomed to the Museum and Memorial as onsite field trips returned in 2021. At the same time, electronic field trips continued with Museum and Memorial staff leading virtual visits for **116 groups** comprising of **3,975 students from 23 states and 4 countries.**



“

“As I’m sure you know, times have been very hard for a lot of my kids and their families, and experiences like these really help them to stay engaged and excited about learning!”

- **TEACHER**, Barrington, IL

SUPPORTING EDUCATORS

TEACHING RESOURCE DATABASE



REACHED NEARLY **3.2 million** students

via downloaded teacher resources.

COLLECTIONS DATABASE



3,492

RECORDS ADDED TO THE ONLINE DATABASE



365,968

PAGE VIEWS



FROM **158** COUNTRIES AND TERRITORIES



2021 ACE VOLUNTEERS

Ace volunteers give 500+ hours of service each year to the Museum and Memorial. In 2021, 30 Ace volunteers gave 20,760 hours of their time.

Linda Nickisch	1194	John Ochsner.....	635
Jim Tate	1154	Casey Kotowicz	628
Dave Klose	1030	Ken Starkey.....	602
Rick Roth	983	Jeb Coy.....	592
Bruce Humphries.....	966	Keith Baum	588
Paul Frank	867	Carl Manning	555
Jerry Schmidt.....	756	Jim Phelps	546
Gary Jackson.....	753	Dave Damico	545
David Holmquist	725	Al Bolte	541
Charlie Van Way III	696	Le Denniston	528
Charlie Wells	696	Paul Reed	517
Jerry Phillips.....	679	Jack Schrimsher	513
Susan Porter.....	663	John Girando.....	507
David Babson	651	Mike Maasen.....	507
Kit Culver.....	650	Frank Albani	503

Serving our Mission

Museum and Memorial Volunteers

555 volunteers contributed 57,026 hours of service in 2021 – the equivalent of almost \$1.48 million in service and more than 27 full-time staff members.



57,026

HOURS OF SERVICE IN 2021



the equivalent of almost \$1.48 million in service and more than

27 FULL-TIME STAFF MEMBERS



“

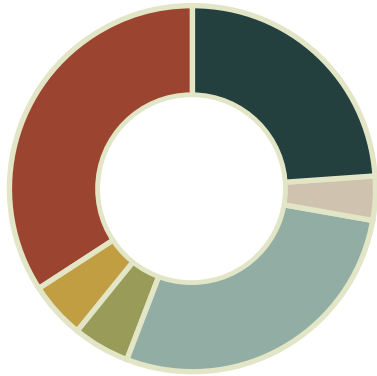
“The Museum is a treasure of information, experience, opportunities for learning and teaching, and provides the chance for personal development in an area I have always wanted to explore - the history of the Great War.”

- SUSAN PORTER,
Volunteer since September 2019

663 volunteer hours in 2021

Managing Priorities

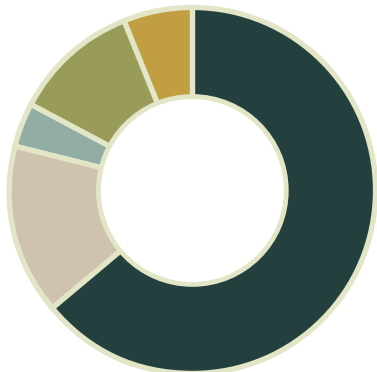
Financials



2021 INCOME

- Philanthropy and Grants .. **24%**
- Museum Store (earned income - store) .. **4%**
- Ticketing (earned income - admissions) .. **28%**
- Rentals, programs and investments .. **5%**
- Government and Statutory .. **5%**
- One-time federal ARP funding .. **34%**

ARP = American Rescue Plan



2021 EXPENSES

- Personnel and Professional Services .. **64%**
- Building, Grounds and Guest Experience .. **15%**
- Collections and Programs .. **4%**
- Development and Operational Costs .. **11%**
- Marketing, Communications and Outreach .. **6%**

For a copy of the audited financial statement or IRS Form 990, visit theworldwar.org/financials or contact us at accounting@theworldwar.org or 816.888.8100.



FINANCIAL RECOVERY

One-time federal ARP and CARES Act funding helped offset financial losses, which totaled in excess of \$3 million, that the Museum and Memorial experienced due to the pandemic. Because of this, the Museum and Memorial was able to retain staff and remain focused on mission-critical activities, expanding its global reach even as in-person programming returned and grew. We remain thankful for the support extended through these difficult times.

OUR PLEDGE TO YOU

We promise to use your gift as intended to further advance our mission of remembering, interpreting and understanding the Great War and its enduring impact.

Advancing Our Mission

2021 Museum and Memorial Supporters

The National WWI Museum and Memorial relies on the generosity of our donors to advance our mission of remembering, interpreting and understanding the Great War and its enduring impact on the global community. Gifts of all sizes are greatly appreciated and needed to support the work of the organization.

With no appropriations from federal or state governments funding, the Museum and Memorial relies on members, supporters, and corporate and foundation partners to invest in our mission to make a difference. As a 501 (c) 3 charitable organization, contributions are fully deductible to the extent allowed by law.

DONORS

FREEDOM

(\$1,000,000+)

The Sunderland Foundation

FLANDERS FIELDS

(\$500,000-999,999)

Brad and Libby Bergman
Hall Family Foundation

ARMISTICE

(\$100,000-\$499,999)

The Illig Family Foundation
Lilly Endowment Inc.
Marion and Henry Bloch Family
Foundation
National Endowment for
the Humanities
People of Missouri through the Driver's
License Check-Off Program
administered by the Missouri
Veterans Commission
William T. Kemper Foundation,
Commerce Bank, N.A., Trustee

COMMANDERS

(\$50,000-\$99,999)

Louetta M. Cowden Foundation,
Bank of America, N.A., Trustee
Ann and Bob Regnier/Regnier
Family Foundations

EXPEDITIONERS

(\$25,000-\$49,999)

Arvin Gottlieb Charitable Foundation,
UMB Bank, n.a., Trustee
Birds Eye View Project
Courtney S. Turner Charitable Trust, John
H. Mize and Bank of America,
N.A. Co-Trustees
Edward G. and Kathryn E.
Mader Foundation
Edward Jones
JB and Anne Hodgdon
Milbank Manufacturing
PNC Bank
R C Kemper Charitable Trust,
UMB, N.A., Trustee
Sarah Rowland
William T. Kemper II Charitable Trust

MOBILIZERS

(\$10,000-\$24,999)

Bank of America
Warren and Meredith Burns ◦
CDW
Cerner
City of Kansas City, Missouri
Constance M. Cooper
Charitable Foundation
Nancy Cramer*
James C. Dyer IV
Francis Family Foundation
William and Laura Frick
Gregory and Sandra Galvin ◦
Bill and Christy Gautreaux
Mark and Jill Henderson
J.B. Reynolds Foundation
JE Dunn Construction Company
Kansas City Neighborhood Tourist
Development Fund (NTDF)
Kansas City Southern Charitable Fund
J. and Barbie Mayer
Oppenstein Brothers Foundation,
Commerce Bank, N.A., Trustee
Polsinelli
R.A. Long Foundation
Sherman Family Foundation
John Sherman and Marny
Donnelly Sherman

M. Jeannine Strandjord / Ewing Marion
Kauffman Foundation
The Thomas and Sally Wood
Family Foundation
UMB Financial Corporation
Charles and Gail Van Way ◦
Veterans of Foreign Wars
Robert and Connie Waldrop II

MARINERS

(\$5,000-\$9,999)

John and Dena Adams
Advantage Capital
Jan Armstrong
Ash Grove Cement Company
BlueScope Foundation North America
Thomas and Mary Beth Butch
Joseph Campbell and Joan
Miller-Campbell
Kathryn and Perry Culver ◦
Peter and Michelle deSilva
Fondation Foyer
Jean-Charles Foyer
Michael Foyer and Julie Kemper Foyer ◦
Gattermeir Family Foundation
Hall Charitable Foundation
Michael and Marlys Haverty
Thomas and Katrina Henke
Joan Horan
Intercontinental Engineering-
Manufacturing Corporation

Jackson County Executive and
Legislature
Ted Jacques
Dale and Gwenn Klose
Elaine and Steve Koch
Frank and Diane Koranda
Muriel McBrien Kauffman Foundation
Murphy-Hoffman Company
Pace Family Foundation
Padgett Family Foundation
PNC Foundation
Port KC
Pritzker Military Museum & Library
Richard Ralls and Anne Henry Ralls
RH Fastener Supply
John and Holly Thomson
U.S. Bank Foundation
Weatherford Capital
White-Simchowitz Family
Charitable Fund
Julie Wilson and Sara Wasson
Richard and Margaret Young

FLIERS

(2,500-\$4,999)

Kathryn Anastasio and Dan Mills
Arvest Bank
Christopher Beal and Tim Van Zandt
The Blackbaud Giving Fund
Brian and Julie Bowers ◦
David and Catherine Brain
Bryan Cave Leighton Paisner LLP
Casey's General Stores
City Rent A Truck
Commerce Bank
Mark and Stephanie Coulter
ECCO Select
Enterprise Holdings Foundation
Evergry
Falcon Wealth Advisors
John and Ellen Goheen ◦
Hallmark Cards
Hartsook
Haverty Family Foundation
Helen S. Boylan Foundation

Ingram Family Foundation
Mary Elizabeth Ingram
James B. Nutter & Co.
John And Lydia Workman
Family Organization
Gordon J. Kauffman and Family
KPMG LLP
Gordon and Marti Lansford
Mazie Long
Gary and Joann McEachen ◦
Dick and Sandra Mellinger
Edward Milbank and Jonathan Staton ◦
Matthew and Tere Naylor
Charles and Jane Olsen ◦
Gayle Packer
James and Lois Pearce ◦
PipeFitters Local Union No. 533
Peter and Cappy Powell
Ram and Radha Shankar
Brad Skinner
Michael and Mary Sparks ◦
Stinson
Donna Thomason
Scott and Andrea Van Genderen ◦
VanTrust Real Estate
Greg Vassmer and Carla Hauber Vassmer ◦
Patrick Williams
Anonymous

DOUGHBOYS

(1,000-\$2,499)

James and Alice Algie ◦
Atterbury Family Foundation ◦
Bank of Blue Valley
Kay Barnes and Tom Van Dyke
William Barr and Kim Rock
Neil and Debbie Bass ◦
Gerald Bauers and Babette Macy ◦
Jon and Sarah Baum ◦
Andrew and Peggy Beal
Matt and Kate Beem
Bart and Joanie Bergman ◦
BNY Mellon Trust of Delaware
Newton Bonino
Judge Paul Borman

Bert and Lorie Braud ◦
The Breidenthal-Snyder Foundation
Michael Brown
Peter and Lynne Brown
William C. Buckner ◦
Grant and Wendy Burcham ◦
Scott Carlberg ◦
Kirk W. Carpenter
Joel and Judy Cerwick ◦
Steve and Laura Corbett ◦
Country Club Bank
Steven Cusick
Roy Davidson
Steven and Barbara Dietz ◦
John and Nancy* Dillingham
Steve and Ann Dunn
Terry and Peggy Dunn
William and Jean Dunn
Joseph and Diana Eisenach
Sandra Eveloff
Buford and Diane Farrington
Sally Firestone
Jerry Foulds and Katie Van Luchene ◦
Jack and Trudy Gabriel ◦
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Laura Lee Grace
Rebecca and Aaron Graham
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Dodd and Elena Hackman ◦
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Hartley Family Foundation
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John and Gayle Haslam
Ellen and Larry Hayes
Jim and Marilyn Hebenstreit
Shirley and Barnett C. Helzberg Jr. ◦
Andrea and Terrance Hendricks
Lisa Hickok
Louise and Gary L. Hicks
Irv and Ellen Hockaday Jr.
Richard Hoener and Whitney Davis ◦
Bradley and Trudy Hoffman ◦
Michael House
August and Laura Huber
Roger T. Hurwitz ◦
Theodore and Julia Iliiff ◦

JE Dunn Construction Company
Charitable Fund
Geoffrey and Kimberly Jolley
Mark and Mary Jorgenson
Kelly Family Foundation
Sandy and Christine Kemper
Allan King ◦
David and Lisa Klose ◦
Ada and Kevin Koch
LeaderOne
Robert LeClercq
Cheryl and Bernie Williams
Jon and Nancy Madeira
Ron and Carrie Magee ◦
James M. Malouff III ◦
Carl Manning Jr. and Dana Fields ◦
Graham and Helen Marcott ◦
Alan and Joan Marsh
Al Mauro
Jackson and Mary Ann McBroom ◦
Mark and Debra McHenry ◦
John and Joyce McKinley
Jenny and Joseph Melookaran
Metropolitan Community College
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Co-Grantor Trust
Midwest Consulting Group
Miller Nichols Charitable Foundation
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MRIGlobal
Barbara K. Nelson
Frederick Neuer
Jeanette Nichols
Bradley and Linda Nicholson
Linda and Reid Nickisch ◦
Terrance and Carol Noland
Robert and Linda Northrip
Thomas and Tammy Papreck
Richard and Amy Parent
Bart Parish and Sue Yoakum ◦
Tom and Janice Pearson
Laura Peebles
Rebecca and Walter Peters ◦
GEN David and Mrs. Hollister
Petraeus
Darlene Picardi

George and Wendy Powell
Jennifer Pritzker
Ryan Radecki
Beryl Raff
James Ralstin and Rosemary Howlett ◦
William and Jan Reukauf
Thomas Rhoads
Lucinda A. Rice-Petrie
Len and Julie Anne Rodman ◦
Jeanette Riley and Charles Salerno
Jeff Sander
Charles and Lisa Schellhorn
Michael Seck and Sharon Mossman ◦
Wilson Sexton
Zachary Shafran
Neal and Angela Sharma
Stuart and Diane Sharp
Leland and Jill Shurin
Joe and Susan Sims
Spencer Fane
John and Linda Sproul ◦
Joy Stevenson and John Sheets ◦
Dennis Strait
Mary and Stephen Stringer ◦
Janna and Patrick Stueve ◦
Terracon
Robert Thompson
Tom and Sarah Borman Foundation
Travois
J. Randall Vance
VMLY&R
Vyuha Inc.
Don and Jean Wagner
Angela and John Walker
Steven and Janet Walker
Darryl and Sally Wallace ◦
Linda and Terry Ward
Shane Ward and Dr. QuyChi Le
Dave and Jill Watson
Dennis and Mary Beth Welzenbach
The Wilson Sexton Foundation
Linda Wilson
Sheri and Walt Womack ◦
Thomas and Patricia Wood III
Debra Yates
Anonymous (2)

BUDDIES (1-\$999-)

Edward and Patricia Aalseth
Bill Abel ◦
Melissa Abilez
Shannon Abrahamson
Matthew Achille
Rebecca Acosta ◦
Ronald Acton ◦
Sam Adam
Ann Adams ◦
Brian Adams ◦
Cynthia Adams
Jeffrey Adams and Paula Wehba ◦
Michael Adams
Milton and Mary Adams ◦
Tonchita and Thomas Adams ◦
Robert Adamski ◦
Randal Adamson
A. Addair
Jill Addressi ◦
Mike Addington
Margarita Adler ◦
Susanne Adler ◦
Susan Agrawal ◦
Tiffany Aguilar
Beverly Ahern ◦
Douglas Ahrens
AIG
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